

Witness Name: **Julie Norgrove**

Statement no: **First**

Exhibit: **JN5**

Date: 29 February 2012

**THE LEVESON INQUIRY**

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Exhibit JN5 to the  
Witness Statement of **Julie Norgrove**

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Assistant Commissioner Hogan-Howe  
AC Human Resources

New Scotland Yard

17 March 2003

Dear Bernard,

As you may know, I chair the Audit Panel of the MPA. At the last Panel meeting in December 2002 members expressed concern around the continuing lack of action by the MPS in implementing accepted high-risk Internal Audit recommendations. At the December Panel Peter Tickner reported that only seven out of twenty-three such recommendations from final reports issued between January and September 2002 had been implemented.

Sir John Stevens has assured me (his letter of 23 October 2002) that "Management Board and senior managers have been reminded that reports do need to be responded to in a timely manner, and that high-risk recommendations in particular must be taken on board and implemented as rapidly as possible."

Although progress has been made and a number of recommendations have now been implemented, three areas continue to give cause for concern. In one of these areas, the Audit Panel recognises that efforts are being made to improve the arrangements. For the remaining two I can see no reason for the continuing delay.

One of these two areas, Gifts and Hospitality, falls to you as the responsible Management Board member. Three high-risk recommendations accepted by the MPS remain outstanding from the Internal Audit report of over a year ago, issued in January 2002.

I am therefore inviting you to attend the next meeting of the Audit Panel, on 27 March 2003 (at approximately 2.00p.m. following the full Authority meeting). This will enable Audit Panel members to have the opportunity to seek an explanation from you as to the reasons for the delay and to receive an update on current progress, so that they may properly discharge their responsibilities to the Police Authority.

Yours sincerely

John Quinton

cc Audit Panel members